

# TRADEWEB EUROPE LIMITED PILLAR 3 DISCLOSURE 28 AUGUST 2018 FOR YEAR ENDING 31 DECEMBER 2017

Introduction	2
Internal Capital Adequacy Assessment Process ('ICAAP')	3
Governance arrangements	3
Risk Management Framework: Three lines of defence	3
Own funds	4
Capital Requirements	4
Credit risk	5
Market Risk	6
Operational Risk	6
Capital buffers	7
Remuneration Policy and Disclosure	
Approval	8



## Introduction

Tradeweb Europe Limited ('the **Company**') is authorised and regulated by the Financial Conduct Authority ('**FCA**') and has firm reference number 193705. The Company has been authorised and regulated by the FCA since 2000 and became authorised to operate a Multilateral Trading Facility ('**MTF**') with the introduction of MiFID in the United Kingdom on 1 November 2007. Since 3 January 2018 the Company has also been authorised to operate an Organised Trading Facility ('**OTF**') and Approved Publication Arrangement ('**APA**').

The Company is classified as an 'IFPRU 730K limited licence firm' under the FCA's regulatory capital regime and is required to comply with the applicable disclosure requirements set out in the Capital Requirements Regulation (EU) No 575/2013 ('CRR'), which is commonly referred to as the 'Pillar 3 disclosure obligations'; and Article 96 of the Capital Requirements Directive (2013/36/EU) ('CRD IV').

The Capital Requirements Directive of the European Union establishes a regulatory capital framework across Europe governing the amount and nature of capital that must be maintained by credit institutions and investment companies. In the United Kingdom, the Directive has been implemented by the FCA. The framework consists of three "Pillars":

- Pillar 1 sets out the minimum own funds requirements;
- Pillar 2 requires the Company to assess whether its Pillar 1 capital is adequate to meet its risks; and
- Pillar 3 requires disclosure of specific information about the Company's risk exposure, capital, risk assessment and management procedures.

To encourage market discipline, the Company is required to disclose information about its capital position and material risks. The requirements for a Pillar 3 disclosure are set out in Part VIII, Articles 431 – 455 of the CRR.

This Pillar 3 disclosure has been prepared based on the Company's audited accounts for the year ending 31 December 2017, has been verified by the Company directors, and unless otherwise stated has not been audited by the Company's external auditors.

In accordance with Article 432 of the CRR, the Company is permitted to omit information which is regarded as immaterial such that the omission would be unlikely to change or influence the decision of a reader relying on that information for the purpose of making an economic decision. In addition, the Company is permitted to omit information which is regarded as proprietary or confidential. Information is regarded as proprietary to the Company if disclosing it publically would undermine its competitive position. Information is considered to be confidential where there are obligations binding the Company to confidentiality with any of its counterparties.

The Company is not part of a UK Consolidation Group under CRR and consequently, does not report on a consolidated basis under CRR. The Company is also not an institution of global systemic importance. The Company's immediate parent company is TWEL Holdings LLC, which is incorporated in the USA. Within the meaning of the Companies Act 2006, Thomson Reuters Corporation ('TRC') is regarded as being the Company's ultimate parent company and controlling party, as well as the largest group to consolidate the financial statements of the Company. TRC is incorporated under the laws of the Province of Ontario, Canada.



## Internal Capital Adequacy Assessment Process ('ICAAP')

The Company has assessed material risks to its business as part of its Internal Capital Adequacy Assessment Process ('ICAAP') and has set out appropriate actions to manage them. In particular, the Company has identified all material risks through scenario analysis and has assessed whether or not it would be appropriate to hold capital against those risks and / or whether or not to implement alternative risk mitigation.

The ICAAP is owned by the Company's Board of Directors ('Board') and is updated annually, or in the event there is a material change to the business, whichever is earlier. While the Board is ultimately responsible for the Company's overall risk appetite and management, and for maintaining an appropriate internal control framework, responsibility for risk management is delegated to the Audit and Risk Committee ('ARC'), which in turn is supported by the International Risk Committee ('RiskCo'), chaired by the Head of International Compliance.

The heads of individual business units are responsible for identifying and analysing risks relevant to their business unit, for discussing this in their respective operational committees, and for reporting to RiskCo. Risks are then escalated, as appropriate, through the governance structure up to the Board.

## **Governance arrangements**

The principal role of the Board is to provide leadership of the Company within a framework of prudent and effective controls, and is responsible for overseeing the Company's business and for promoting the long term success of the Company as a whole. Matters reserved for the Board include: (1) strategy; (2) directing the business; (3) financial reporting, controls and capital management; and (4) internal controls. The Board meets as and when required to discharge its functions.

The Board comprises five (5) executive directors and two (2) non-executive directors. Directors are appointed from within the Company or wider group, having regard to their individual and combined knowledge, skills and experience to effectively direct and oversee the Company.

The directors review risks, controls and other risk mitigation arrangements and consider the financial impact of the risks as part of business planning and capital management. The Company conducts stress tests to assess the impact of stress scenarios on its financial position / capital and the Company is confident that it holds sufficient capital levels and has appropriate risk management procedures in place. Management, notably the Head of Finance and Head of International Compliance (or their delegates), will continue to update and reassess the scenarios as market, business and product landscapes continue to change and evolve. Updates are reported to the ARC and the Board.

# Risk Management Framework: Three lines of defence

The Company has implemented a 'three lines of defence' model for the risk management:

1. The first line of defence comprises the senior management team, managing directors and business leaders, including product management. Each of these individuals is responsible for proactively



identifying risks related to their business lines and implementing approved procedures to mitigate them.

- 2. The second line of defence includes the Company's functional teams such as finance, HR, IT, legal and compliance, as well as the governance committees described above. The second line of defence ensures the efficiency of the Company's risk management, works to keep the Company within the Board's risk appetite, and monitors compliance with applicable regulatory requirements. RiskCo meets monthly to support the senior management team and the Board to achieve these objectives.
- 3. The third line of defence is the internal audit function. A third party firm provides the Company's Internal Audit services, including reviews of the business operations and systems of internal control. Internal Audit review scopes and findings are agreed and tracked by the ARC.

#### **Own funds**

These disclosures that follow are based on audited financials.

Details of the Company's own funds capital resources and capital ratios as at 31 December 2017 are set out below.

Own Funds Disclosure at 31 December 2017	£'000
Share Capital	6,000
Profit and Loss account and other Reserves	26,457
Common Equity Tier 1 capital	32,457
Deductions from Tier 1	-
Additional Tier 1	-
Total Tier 1 capital	32,457
Tier 2 capital	-
Total Own Funds (Tier 1 plus Tier 2)	32,457
Capital Requirement for 2018	7,427
Capital Resources as % of Capital Requirement	437%

# **Capital Requirements**

The Company assesses whether or not it is appropriate to hold capital against risks either on the base case or stressed scenarios. The Company separately calculates the wind-down cost for the business under stressed scenarios. For an IFPRU limited license company the minimum capital requirement is set by the higher of: (1) Base capital of €730,000; (2) the sum of credit risk and market risk; and (3) the fixed overhead requirement, which is calculated as 25% of relevant annual expenditure and essentially sets the Company's minimum level of capital requirement.



#### Credit risk

Credit risk is the risk that a party will default on a financial obligation. The Company manages the risk as follows:

- Default of banks in relation to the Company's cash deposits held with them Periodic monitoring of the financial strength of the credit institution with whom the firm deposits cash.
- Failure to collect payments due from customers and group companies Tight credit control: performing credit checks, checking credit worthiness of the clients; monitoring payments against agreed arrangements.
- Counterparty credit risk Assignment of notional trading limits to each counterparty having regard to
  micro parameters such as a company rating, financial reports, assets under management, trading
  history. The Company also has regard to macro driven risks such as country risk and legal
  framework. These are actively monitored and managed.

The Company offers trading via its Organised Trading Facility, whereby the Company performs voice-assisted intermediated all-to-all trading with the Company acting as counterparty to the trade on a matched principal basis. Trades are in bonds and are settled with counterparties DVP with involvement of a settlement agent within several days, typically T+2.

With respect to trades on the Dealerweb system, and depending on the product, trades will either be affected on a bi-lateral basis between the dealers with the Company acting as a broker, or the Company will act as the counterparty on a matched principal basis between the dealers. In this scenario, trades are immediately novated to the Company's affiliated entity, who is the relevant clearing member.

The Company's exposures relate to bank deposits and trade debtors within institutions, other exposures include fixed assets, prepayments and receivable balances from other debtors including related parties. The trade debtors' and bank deposits exposures are risk-weighted using external credit agencies ratings and mapped to credit quality steps as prescribed in the CRR. Exposures, for which a credit rating is not available, are assigned a risk weight in accordance with the credit quality steps as per CRR.

All trade debtors' exposures are due within thirty days, bank deposits are repayable on demand and the other exposures have no maturity period.

The company has adopted the standardised approach to credit risk, and the Company's credit risk capital requirement at 31 December 2017 is £1.5m. The Company had no impaired exposures as at 31 December 2017 and no provision was made.

As set out in the Company's ICAAP for the 2017 financial year:

Total capital requirement by exposure classes at 31 December 2017 (in £'000)

Exposure Class	Balance (in £'000s)
Government & Central Bank	91
Institution	675



Corporates	8
Other	676
Total	1,450

#### Distribution by exposures classes at 31 December 2017

Exposure Class	Distribution
Institution	81%
Government & Central Bank	2%
Other	17%

### Geographic distribution of exposures at 31 December 2017

Region	Distribution
United Kingdom	76%
USA	14%
Europe	5%
Other	5%

#### **Market Risk**

The Firm has no trading book positions, and market risk arises due to conducting business in foreign currency, mainly in USD and EUR. Market risk is therefore determined by foreign currency exposure and is calculated as per IFPRU 6.1. The Company hedges its exposure to foreign exchange risks by using forward looking foreign exchange hedging contracts. The Market Risk Capital Requirement as at 31 December 2017 was £3.4m.

#### **Operational Risk**

Operational risk is the risk of loss resulting from inadequate or failed internal processes, people and systems, or from external events, including legal risk. The main business and operational risks to which the Company is exposed, and the associated risk mitigation techniques include:

- Market downturn The Company monitors revenues and market volumes; has a variety of asset classes and charging structures;
- Business interruption e.g. terrorism, system failure The Company has a Business Continuity facility;
   Disaster recovery plan includes: backup connectivity, duplicate systems, real-time data replication to alternate facilities; business interruption insurance in place;
- Trade errors Constant liaison with dealers and customers; the Company has highly trained support staff and procedures in place to mitigate errors;
- Loss of major customers The Company continues to work to strengthen its customer base and product lines;



- System issues Policies and procedures are in place; ongoing operational and related compliance monitoring; monitoring of large and unusual trades; check price information;
- Regulatory risk The Company has robust compliance controls in place and ensures up-to-date knowledge and training for key staff;
- Reputation risk The Firm limits staff access to client data; staff are obliged to maintain confidentiality.

The Company's primary risk is general business risk associated with operating an electronic trading environment. As such, the Company has operational risk arising from maintaining and monitoring those systems. Over the course of the Company's many years of operation it has continually updated and monitored its system to mitigate associated risks. The management team of each business line and functional area is responsible for identifying risks in the respective department's operations, and for implementing procedures to mitigate risks. The foundation of these risk assessment processes is management's knowledge of the market, operations, technology, and products.

#### **Capital buffers**

As an IFPRU limited license firm, the company is exempt from the capital buffers requirement as per IFPRU 10.1.1

## **Remuneration Policy and Disclosure**

The Company has adopted a Remuneration Policy that complies with SYSC 19A of the FCA Handbook. The Remuneration Policy is considered to be proportionate, including the disapplication of remuneration principles to the extent permitted for Tier 3 firms. The Company does not have a Board-level Remuneration Committee and discloses basic qualitative and quantitative information about its policy.

The Company seeks to provide a compensation structure that rewards individual performance while taking into account the employees' role and company performance. A mix of external market levels, internal pay ranges and position valuation factors are considered when determining compensation. A holistic compensation philosophy is applied, which incorporates salary, cash bonus, health and welfare benefits, work / life accommodations and in some cases equity in the Company. Compensation is designed to engage and motivate employees and drive performance, without encouraging risky behaviour and short term decision making.

With these considerations in mind:

- The Company's remuneration structure is designed to attract, motivate and retain high-caliber individuals.
- The Company aims to ensure that a significant part of remuneration is performance-related (both with respect to individual performance and the performance of the overall business globally) so that the success of individuals is tied to the success of the business; employees' performance is evaluated based on objectives and targets set at the beginning of the period
- The Company's remuneration policy promotes sound and effective risk management.



Tradeweb's global executive committee is the final approver, and determines compensation levels and the overall bonus pool levels. The bonus pool is determined by the performance of the overall Tradeweb business over the course of the relevant period.

#### The Company's aggregate remuneration for 2017 (in £'000)

Staff costs during 2017 amounted to:	£'000
Wages and salaries	26,979
Social security costs	3,359
Other pension costs	980
Share based payments	1,452
Total	32,770

# **Approval**

Approved by the Board

28 August 2018